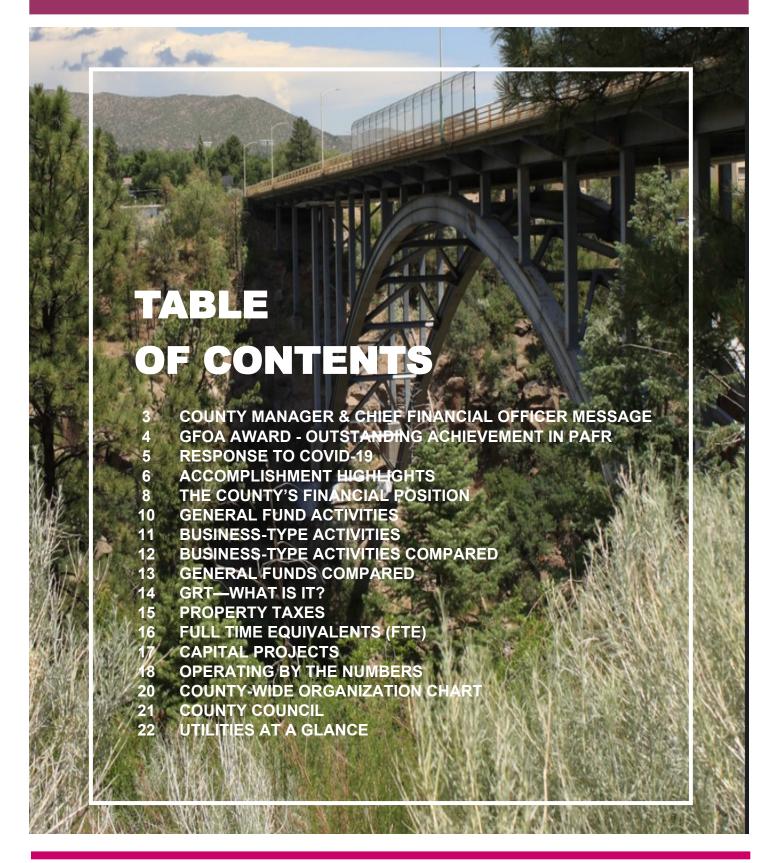


Incorporated County of Los Alamos
Fiscal Year Ended June 30, 2021

Popular Annual Financial Report







County Manager & Chief Financial Officer Message

To the County Council and Citizens of the Incorporated County of Los Alamos:

We are pleased to submit to you this **Popular Annual Financial Report (PAFR)** for fiscal year 2021. Our goal is to ensure that the citizens are kept informed on the state of the County's finances and discover more about their County government's operations. Fiscal Year 2021 (FY2021) began on July 1, 2020 and ended on June 30, 2021.

The Finance Division of the Administrative Services Department has prepared this summary of the financial activities of Los Alamos County reported in the Annual Comprehensive Financial Report (ACFR). This **PAFR** includes condensed and selected information from the ACFR and therefore, is a non-GAAP (Generally Accepted Accounting Principles) presentation.

The ACFR outlines the County's financial position at June 30, 2021 and the results of its operations for the fiscal year. The ACFR represents the audited information for last year, is presented in GAAP format, and contains more detailed information. The ACFR is available to all citizens at the Municipal Building (1000 Central Avenue), on the County's website (https://www.losalamosnm.us/government/departments/administrative_services/finance_budget/reports_and_budgets), and also at both the Mesa Public Library and White Rock Branch Library.

Although the County is a relatively small government in terms of resident population served, the numerous direct and indirect relationships with the Department of Energy require levels of service and complexity normally found in large metropolitan areas. We are also unique in that we are classified as a Class H County in the State of New Mexico and we operate as both a City and County government. As always, providing top-notch service is our number one priority. We work for you, the residents of Los Alamos County, and appreciate the high levels of engagement from our community.

We Continue to be diligent in our COVID Safe Practices, and, more importantly, be encouraging and supportive of your fellow co-workers – especially those on the front lines at the County. Working together, we will continue to keep our focus on doing our part to fight the virus and turn Los Alamos County from "red" to "green" to allow facilities, amenities and businesses to re-open, increase capacity, or offer more services. We can accomplish this task. Our community is resilient.

Sincerely,





Cellion Dungs







Government Finance Officers Association

Award for
Outstanding
Achievement in
Popular Annual
Financial Reporting

Presented to

Incorporated County of Los Alamos

New Mexico

For its Annual Financial Report for the Fiscal Year Ended

June 30, 2020

Christopher P. Morrill

Executive Director/CEO



RESPONSE TO COVID-19

- On March 11, 2020, because of the spread of the COVID-19 virus, the Governor issued an Executive Order declaring that a Public Emergency exists in New Mexico. The County continued to operate under the State's emergency orders and CDC guidelines for Covid Safe Practices throughout the fiscal year.
- The County deployed several methods to address the changing environment and needs associated with the virus for staff and their ability to serve the community throughout the year. Employees providing essential services with a job that required them to be in the field, such as public safety or utilities' workers, reported to work as scheduled. Several employees remained working via telework and rotational hybrid schedules and other employees who provided nonessential services remained at home on special Emergency Paid Leave status until they were able to return to work.
- The County continued providing essential services to the community during the public health emergency, and hosted both in-person and hybrid remote Council meetings to allow for more options for the public and staff to participate in.
- The County deployed several safety measures requiring daily self assessments, masks, socialdistancing and a policy on Covid-19 Testing Requirements for County Employees which required employees to provide proof of COVID-19 test each week, or proof of COVID-19 Vaccination.





ACCOMPLISHMENT HIGHLIGHTS

- First, it's exciting to see new housing projects under construction. New housing opportunities are visible along DP Road, known as Canyon Walk Apartments. In White Rock, Mirador Subdivision is wrapping up the first phase of single-family homes and has moved forward with its mixed-use project in 2021 on the same property. Both projects will bring more options and housing availability to the community.
- The Hill apartments and a new senior-focused housing development will be under construction soon, while homes in North Community on the former Black Hole property are also under construction.
- The County and School Board also moved ahead in December 2020 with a Memorandum of Agreement to work together to consider a new housing project on School-owned property near the Middle School. The County has funding through a State grant to fund the infrastructure design, and the project's focus was the topic of several public workshops this past year.
- A local developer completed construction to convert 8 offices into apartments by adding an additional floor to an existing office building at the corner of Oppenheimer and Trinity.
- Downtown Master Planning efforts were launched for Los Alamos and White Rock, and related work on two sections of the County's code (Chapter 16 and 18) will support the work coming out of these efforts, a combination of planning, design and public feedback that will advance related projects in the works, such as the Urban Trail and expansion of the Canyon Rim Trail into the downtown area.
- The County recently sold two adjacent properties along Trinity Drive to a local business (Pet Pangea, LLC) for a mixed use residential and retail development.
- Capital projects moved to construction for four quality of life initiatives. The Leisure Lagoon addition to the Aquatic Center is funded and construction has begun; a Splash Pad for White Rock is substantially completed; Phase I of the Golf Course irrigation replacement was completed this past summer, and Improvements to the locker rooms were constructed at the Ice Rink.
- ♦ A variety of infrastructure projects occurred most noticeably with the State Department of Transportation's NM502 roundabout project, which has been completed. Funding for infrastructure for DP Road was approved and moved to design, wayfinding signage was approved and is going out to bid, conceptual design will begin for the Tween Center as well as planning to redevelop the WAC Building.



ACCOMPLISHMENT HIGHLIGHTS

- The County successfully distributed \$1.7 million of CARES Act funds to the community under a stringent federal timeframe. In accordance with Council's direction and desire to help the community we did not revert any of the funds allotted to Los Alamos County. No monies were utilized to enhance County revenues, but instead every dollar was awarded to local entities, including small businesses, individual residents, and the Los Alamos Public Schools.
- The County continues its commitment to operational excellence. The Government Finance Officers Association awarded Los Alamos County with the Certificate of Achievement for Excellence in Financial Reporting (29 consecutive years) for the Annual Comprehensive Financial Report (ACFR) and the Distinguished Budget Presentation Award (28 consecutive years), and the GFOA Outstanding Achievement in Popular Annual Financial Reporting Award (4 consecutive years) for the County's PAFR, all of which contributed to our GFOA Triple Crown

DOWNTOWN MASTER PLANS RELEASE OPEN HOUSE

by DPSadmin







THE COUNTY'S FINANCIAL POSITION

Los Alamos County's Changes in Net Position
As of June 30, 2021
(in millins of \$)

	Governmental Activities		Busines Activ		Totals		
REVENUES:	FY2021	FY2020	FY2021	FY2020	FY2021	FR2020	
Total Revenues	91.7	66.4	106.1	96.2	197.8	162.6	
EXPENSES:							
Total Expenses	60.8	61.5	97.6	94.8	158.4	156.3	
TOTAL CHANGE N NET POSITION:	31.6	5.8	7.8	0.5	39.4	6.3	
Beginning net position	278.0	272.2	153.1	152.6	431.1	424.8	
Prio period adjustment	0.0	0.00	-0.9	0.00	-0.9	0.00	
Ending net position	309.6	278	160	153.1	469.6	431.1	

The County as a whole, gained \$39.4 million in net position in FY21 primarily due to decreased expenses



Governmental Activities are supported by taxes and grants to provide basic services.

Business-type Activities are supported by user fees and contract revenue based on the service level used.



MORE ON THE COUNTY'S NET POSITION

Los Alamos County's Net Position As of June 30, 2021 (in millions of \$)							
	Governmen	tal Activities	Business-typ	oe Activities	<u>Totals</u>	<u>s</u>	
	FY 2021	FY 2020	FY 2021	FY 2020	FY 2021	FY 2020	
Assets:							
Current and other assets	\$ 139.2	110.1	78.1	69.3	217.3	179.4	
Capital assets	271.3	271.6	218.9	220.2	490.2	491.8	
Total assets	<u>410.5</u>	<u>381.7</u>	297.0	289.5	707.5	671.2	
Deferred outflows of resources	23.2	<u>13.7</u>	25.3	<u>16.7</u>	48.5	30.4	
Liabilities:							
Current and other liabilities	7.4	5.2	9.7	4.5	17.1	9.7	
Long-term liabilities	106.3	98.3	<u>136.4</u>	129.2	242.7	227.5	
Total liabilities	<u>113.7</u>	103.5	<u>146.1</u>	133.7	259.8	237.2	
Deferred inflows of resources	<u>10.4</u>	<u>13.9</u>	<u>16.2</u>	19.4	26.6	33.3	
Net position:							
Net investment in capital assets	244.7	241.8	192.2	190.3	436.9	432.1	
Restricted	51.6	41.2	13.9	18.7	65.5	59.9	
Unrestricted	<u>13.3</u>	(<u>5.0</u>)	(<u>46.1</u>)	(<u>55.9</u>)	(<u>32.8</u>)	(<u>60.9</u>)	
Total net position	\$ 309.6	278.0	160.0	<u>153.1</u>	469.6	<u>431.1</u>	

When you look at the County in terms of its financial statements in this way like a balance sheet, you can see that a significant amount of our net worth is invested in capital assets (our infrastructure, buildings, land, etc.) and restricted for purposes of serving the public.

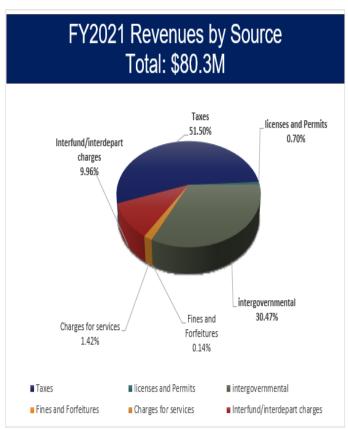
The presentation of this statement is meant to look at the County as a whole. Unrestricted net position is impacted by required accounting adjustments mainly related to our long-term pension liability for participating in the State Public Employer Retirement Association





GENERAL FUND ACTIVITIES





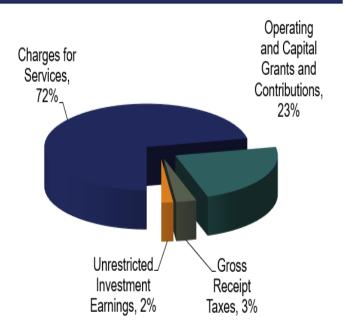
GENERAL FUND EXPENDITURES

	FY2018		FY2019		FY2020		FY2021	
COUNTY COUNCIL	\$ 416,268	\$	394,776	\$	362,077	\$	419,664	
MUNICIPAL COURT	474,329		475,235		543,063		533,238	
COUNTY MANAGER	3,375,242		3,179,516		4,529,503		3,934,187	
COUNTY ASSESSOR	405,752		416,237		474,885		436,040	
COUNTY ATTORNEY	645,014		680,206		822,440		910,092	
COUNTY CLERK	529,379		557,178		641,966		672,865	
COUNTY PROBATE	4,587		4,540		5,310		5,004	
COUNTY SHERIFF	16,694		12,204		13,731		8,361	
ADMINISTRATIVE SERVIES	7,283,349		7,337,414		7,673,734		7,944,807	
PUBLIC WORKS	9,451,049		14,547,257		10,781,374		11,451,425	
COMMUNITY DEVELOPMENT	1,804,465		1,573,284		1,781,322		1,940,765	
FIRE	5,629,137		5,381,751		6,338,046		7,082,624	
POLICE	8,151,630		8,241,900		9,094,942		9,085,545	
COMMUNIT SERVICES	10,364,600		9,941,705		10,457,991		10,529,268	
TOTAL EXPENDITURES	\$ 48,551,495	\$	52,743,203	\$	53,520,384	\$	54,953,885	



BUSINESS-TYPE ACTIVITIES

FY2021 Revenues by Source Total: \$106.1M



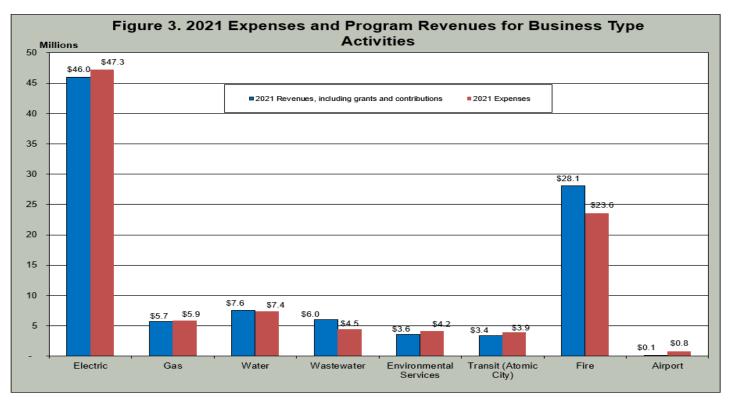


EXPENSES (in millions)

	FY2018	FY2019	FY2020	FY2021
ELECTRIC	\$ 42.05	\$ 45.10	\$ 41.90	\$ 47.30
GAS	4.42	5.10	4.30	5.90
WATER	6.68	7.00	7.20	7.40
WASTEWATER	4.19	4.20	4.50	4.50
ENVIRONMENTAL SERVICES	4.49	4.80	3.80	5.10
TRANSIT (ATOMIC CITY)	4.24	4.10	4.20	3.90
FIRE	26.74	28.10	28.00	23.60
AIRPORT	1.13	0.90	0.90	0.80
TOTAL EXPENDITURES	\$ 93.94	\$ 99.30	\$ 94.80	\$ 98.50



BUSINESS TYPE ACTIVITIES—COMPARED





DID YOU KNOW

The Los Alamos Fire Department provides fire protection services to Los alamos National Laboratory (LANL) under a cooperative agreement. Through this partnership, LANL and the community receives an elevated level of fire protection and ambulance services. The cost of services provided to LANL are reimbursed to the County through monthly billings.



GOVERNMENTAL FUNDS COMPARED

Governmental Funds Revenues	2019	2020	2021
Taxes and special assessments	39,741,012	39,934,857	43,857,792
Licenses and permits	271,167	397,269	560,069
Intergovernmental	24,159,020	24,346,020	34,384,924
Fines forfeitures and penalties	142,993	101,454	112,718
Charges for services	1,023,331	1,000,884	1,385,207
Interfund/Interdepartmental charges	7,130,081	8,023,975	8,004,968
Investment Income	3,467,279	2,623,382	14,620,287
Other revenues	1,855,709	1,695,655	3,262,980
Total Revenues	77,790,592	78,123,496	106,188,945

Governmental Funds Expenditures	2019	2020	2021
General government	22,558,333	20,133,201	22,088,973
Public safety	14,078,315	15,020,479	17,989,556
Physical and economic environment	3,951,468	3,471,347	4,079,822
Transportation	4,907,804	4,274,507	3,957,613
Health and welfare	4,028,652	4,809,190	4,883,588
Culture and recreation	8,188,393	8,287,118	8,491,488
Capital Projects/Outlay	4,601,011	9,885,442	11,153,948
Debt service	6,265,558	4,550,759	4,552,159
Total Expenditures	68,579,534	70,432,043	77,197,147
Surplus (deficit)	4,678,250	9,211,058	28,991,798

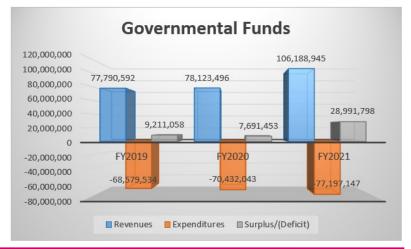
This comparison shows the combined governmental fund totals by revenue type and expenditure category, over the past 3 years. A surplus increases fund balance reserves, and a deficit indicates the potential need for tapping into those reserves.

The County maintains separate funds for its governmental activities to properly account for those revenues and expenditures that are restricted for special purposes, or to provide its general services to the community that are funded by taxes.



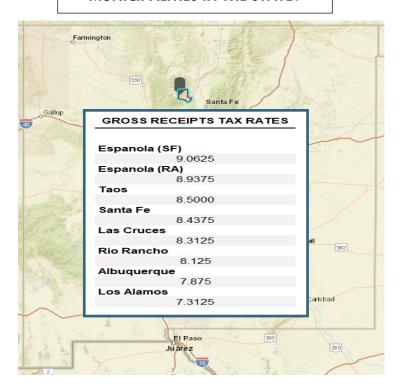
County-wide Results

Overall, the County continues to have a strong financial position, with operating reserves and assets available to provide services to citizens.





HOW DO WE COMPARE TO OTHER MUNICIPALITIES IN THE STATE?



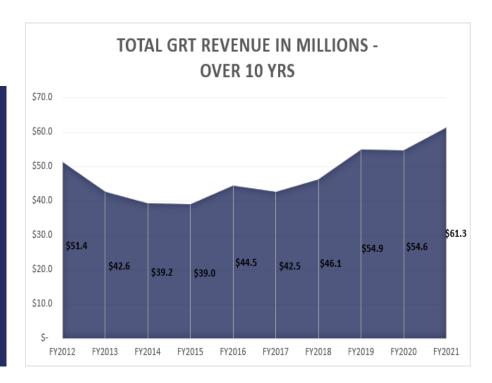
How does it work?

The County adopts tax rates in increments for general or special purposes. Every time you pay GRT on a transaction, the local business collects the tax and remits it to the State of New Mexico through CRS-1 reporting. The state retains a portion of the tax and then distributes the remainder to the individual county or municipality. Los Alamos County is unique in that we can implement both City and County increments since we're one in the same. GRT makes up 72% of our revenue to provide services to the community. Our single largest contributor is LANL.

For every \$1.00 spent in Los Alamos subject to tax, we get \$.03 of the \$.07 collected back.

GRT — What is it?

Gross Receipts Tax, or GRT is a tax imposed by the State and the County for selling goods; performing services; leasing or licensing property; granting a right to use a franchise; and selling research and development services. GRT is New Mexico's version of a sales tax.





PROPERTY TAXES

There are many factors that go into the Property Tax Rate determined by the NM Department of Finance and Administration (DFA). The Total Net Taxable Value of the County, Total New Construction in the County, additional or expired voter imposed General Obligation Bonds, and the amount of mill rate imposed by the specific entities all play a role in the calculation of the Property Tax Rates. The residential tax rate in Los Alamos County is 24.532 mills. The non-residential tax rate is 28.590.

Ten Principal Property Tax Payers

PHC - Los Alamos Inc.

Central Park Square LLC

Topvalco, Inc.

Los Alamos Commerce & Development Corp.

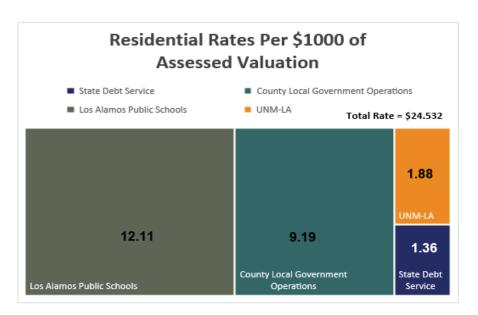
Los Alamos National Bank

Oppenheimer Place Condo Assoc. Inc

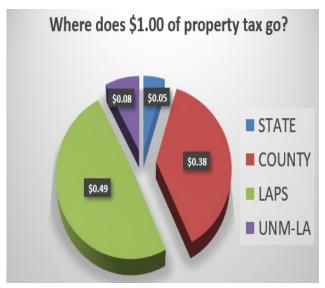
Smiths Food & Drug Center Inc

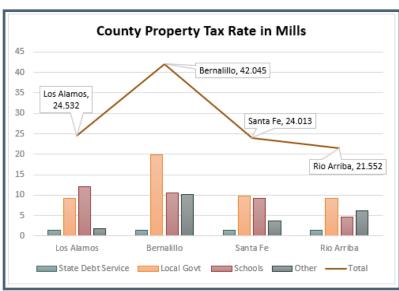
Site A-19-A 1 Acquisition Group LLC

CC&F Los Alamos Invest Co.



WHERE DO YOUR PROPERTY TAX DOLLARS GO?







FULL TIME EQUIVALENTS (FTE)

Function/Program	FY2018	FY2019	FY2020	FY2021
Governmental activities				
General government				
County Council	7.00	7.00	7.00	7.00
County Courts	5.00	5.30	5.80	5.80
County Manager	20.00	18.00	18.00	19.00
County Assessor	7.00	7.00	7.00	7.00
County Attorney	5.00	5.00	5.00	5.00
County Clerk	8.16	7.77	8.27	8.27
County Sheriff	1.00	1.00	1.00	1.00
Administrative Services	46.01	46.01	46.38	48.34
Public Works	45.18	45.18	45.18	51.18
Capital Projects & Facilities	6.00	1.60	0.00	0.00
Public Safety				
Police	74.75	74.75	77.75	78.75
Cerro Grande fire recovery	0.00	0.00	0.00	0.00
Physical and economic environment	16.00	18.00	18.00	18.00
Transportation	24.00	24.00	24.00	24.00
Health and welfare	3.00	2.50	2.50	3.20
Culture and recreation	91.15	89.23	90.23	93.78
Business-type activities				
Joint Utilities				
Electric	50.56	50.30	52.30	54.65
Gas	30.49	27.91	26.79	24.45
Water	9.25	9.49	9.49	10.75
Wastewater	8.00	9.90	10.02	9.80
Environmental Services	17.24	18.24	18.24	18.24
Golf	0.00	0.00	0.00	0.00
Fire	150.00	150.00	150.00	150.00
Airport	1.00	1.00	1.00	1.00
Transit (new FY2008)	38.13	38.13	38.13	38.13
Equipment-internal service	11.00	11.00	11.00	12.00
Risk-internal service	2.00	2.00	2.00	3.00
Totals	676.92	670.31	675.08	692.34



The Adopted budget has 663.25 regular, 8.30 limited term and 20.79 temp/casual positions for a total of 692.34 budgeted FTE in all funds.

The 15.75 increase in regular FTE is due to the addition of the following:

Procurement—Deputy CPO (1.0)

Finance—Payroll Specialist (.50)

IM—Sr. Records Specialist (1.0)

Library—Program Specialist (1.0)

Parks—White Rock Crew (3.0)

CSD— HCAP (.25)

CMO /Risk—Safety Specialist (1.0)

Police—Animal Shelter Svc Aide (1.0)

PW—Facilities Construction Crew (6.0)

Fleet—Mechanic II (1.0)

The 3.0 increase in limited term positions is due to the addition of the following:

HR—Human Resource Tech (1.0)

Utilities—Eng Associate / GWS Trainee (2.0)

The 1.49 reduction in temp/casual positions is due to the following:

IM—Admin Services (.54)

Utilities—(.95)

CHANGE IN FTE'S

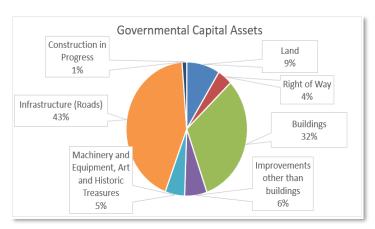
	Regular	Limited Term	Temp/ Casual	Total
Total Changes - General Fund	13.69	1.00	(0.54)	14.15
Total Changes - Other Funds	2.06	2.00	(0.95)	3.11
Total Changes - Countywide	15.75	3.00	(1.49)	17.26

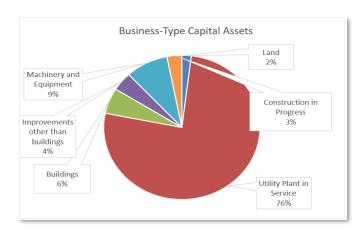


CAPITAL PROJECTS TURN INTO CAPITAL ASSETS

Los Alamos County's Capital Assets, Net of Accumulated Depreciation
As of June 30, 2021 and 2020
(in millions of \$)

	Governmental Activities			Business-type	Activities	<u>Total</u>		
	FY 2021		FY 2020	FY 2021	FY 2020	FY 2021	FY 2020	
Land	\$ 40.3	\$	42.6	8.4	8.4	48.7	51.0	
Right of Way	18.0		18.0	0.0	0.0	18.0	18.0	
Utility Plant in Service	0.0		0.0	331.0	329.1	331.0	329.1	
Buildings	143.8		143.9	25.0	25.0	168.8	168.9	
Improvements other than buildings	27.0		21.1	18.2	18.2	45.2	39.3	
Machinery and Equipment, Art and Historic								
Treasures	23.6		23.0	38.4	35.1	62.0	58.1	
Infrastructure	194.8		193.6	0.0	0.0	194.8	193.6	
Less Accumulated Depreciation	(181.8)		(173.7)	(215.4)	(205.8)	(397.2)	(379.5)	
Construction in Progress	5.6		3.1	13.3	10.2	18.9	13.3	
Total	\$ 271.3		271.6	218.9	220.2	490.2	491.8	







Los Alamos County adopts a projectlength budget for capital projects that may cross multiple fiscal years. As those projects go from construction in progress to finished buildings, roads, or utility infrastructure, these assets get capitalized in the respective year they are placed in service and ready for use.





Operating Indicators BY THE NUMBERS

	FY2019	FY2020	FY2021
General Government			
Assessor-Number of parcels by tax year	9,224	8280	9416
Clerk-Number of elections managed	1	2	1
IT-Number of networked devices supported	1,450	1,915	1,322
IT-Number of virtual networked devices supported	600	610	435
Public Safety			
Police-Part 1 UCR Offenses [a]	125	92	94
Police-number of service call responses	13,533	13,439	13,452
Police-number of reported traffic accidents	212	205	149
Police-number animal control cases	63	56	41
Police-number of processess administered	154	125	99
Physical & Economic Devlopment			
Number of construction permits issued	795	940	918
Transportation			
Traffic-miles of lane lines striped	49	71	45
Culture and Recreation			
Library-Number of circulations	367,065	332,770	287,654
Number of park acres maintained	944	944	945
Number of cemetery internments	50	43	53
Number of aquatic center visits	175,444	114,533	41,261
Number of rink visits	18,962	23,846	3,254
Sr. Center-number of seniors served	4,633	4,639	9,958







Operating Indicators BY THE NUMBERS

	FY2019	FY2020	FY2021
Joint Utility System			
EP-Number of megawatt hrs supplied	558,287	537,002	517,689
ED-Number of electric utility customers	8,561	8,701	8,745
Gas-Number of therms delivered	9,449,825	8,973,360	8,469,605
WP-K gallons water produced	1,175,972	1,212,690	1,274,494
WD-K gallons of water sold	670,815	834,930	834,519
WW-K gallons sewage conveyed	397,929	450,124	392,000
Golf Course Number of golf rounds provided	20,745	14,437	19,500
Transit			
Number of one way passenger rides	451,793	321,140	42,739
Number of miles of service provided	621,744	452,962	217,652
Fire Protection Services			
Number of responses	2,294	2,197	2,113









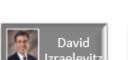


COUNTY-WIDE ORGANIZATION CHART



James Robinson, Vice-Chair

Elected: Council











Elected: Officials











Appointed:

County Manager
Deputy County Manager
County Attorney
Utilities Manager
Community Development Director
Community Services Director
Fire Chief
Police Chief
Public Works
Deputy County Assessor
Deputy County Clerk

Steven Lynne
Vacant
Alvin Leaphart
Philo Shelton
Paul Andrus
Cory Styron
Troy Hughes
Dino Sgambellone
Anne Laurent
Marty Martinez
Adrianna Ortiz



COUNTY COUNCIL

The Council of the Incorporated County of Los Alamos is the governing body of Los Alamos County and was created by the Los Alamos County Charter. The Council consists of seven members elected at large for fouryear, staggered terms. Each year the Council elects a Chair and Vice-Chair from within its membership.

An incorporated county is established under a special provision of the state constitution. It has both county and municipal authority and powers. Los Alamos County, Council has also adopted a home rule charter which allows the County to depart from certain statutory requirements. Under the Charter, the Council is the governing body of the County.

Valles Caldera National Preserve

LOS ALAMOS COUNTY **POPULATION** Chimayo 19,462 Española (76) Los Alamos White Rock Chupadero Randall Ryti, Chair James Robinson, Vice-Chair Las Dos Tesuque



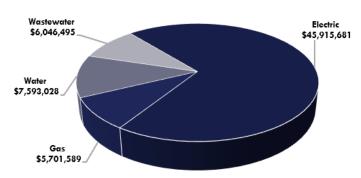
David Izraelevitz, Councilor Sara Scott, Councilor Sean Williams, Councilor Denise Derkacs, Councilor David Reagor, Councilor

National Forest



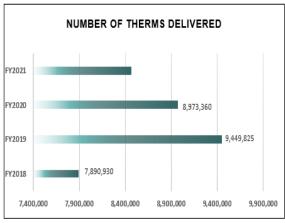
UTILITIES AT A GLANCE

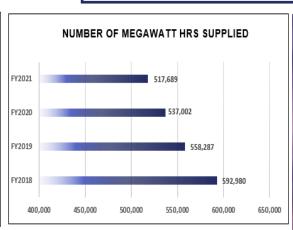
FY2021 Utility System Operating Revenue

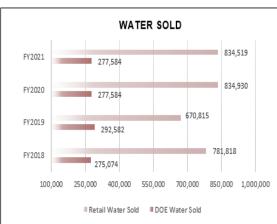


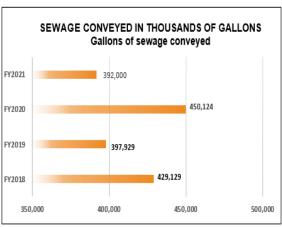
Did You Know? Utilities produces green energy!

The Department of Public Utilities generates clean energy for Los Alamos County and Los Alamos National Laboratory through two hydroelectric facilities at Abiquiu and El Vado, as well as a solar array field in Los Alamos.







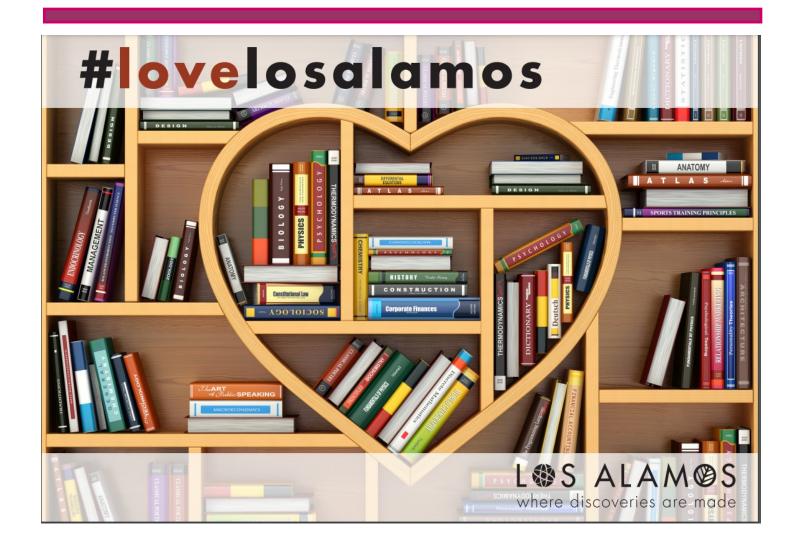




Did You Know?

DPU reclaimed 96.2 million gallons of water to irrigate Los Alamos Golf Course and Parks.

Top 5 Los Alamos County Employers Los Alamos National Laboratory12,862 Los Alamos County......697 Los Alamos Public Schools......693 N3B621 Other Employers2,761 2021 ACCOLADES America's Healthiest Communities: #1 Los Alamos County US NEWS & WORLD REPORT Best Small-Town Restaurants Across the U.S.: #15 Pig + Fig TRAVELAWAITS Friendliest Small Towns in the U.S.: #15 Los Alamos County TRAVELAWAITS **Best School District in New Mexico: #1 LAPS** NICHE.COM Best College Prep Public High School in New Mexico: #2 LAHS NICHE.COM Best Public Middle School in New Mexico: #2 LAMS NICHE.COM Best Public Elementary Schools in New Mexico: #2, 4,10,12,14 NICHE.COM Top 10 Affordable Small Towns Where You'd Want To Live: #7 Los Alamos REALTOR.COM



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