

# Integrated Community Services Master Plan

## Recommendations

PAT O'TOOLE, MANAGER, PROJECT MANAGER



# Los Alamos County Master Planning Process

## 4 Stages of Public Engagement



Typically our Strategic/Master Plans include a 5-year focus on operations, 10-year focus on capital, and 20 year strategic vision. Other elements and tools are added as needed for a community-specific plan.

## Outreach Sessions

- 13 Focus Groups
- 5 Board Presentations (Library, Parks and Recreation, Art in Public Places, Community Health, and Transportation)
- 1 Summary Webinar with 15 Participants
- Los Alamos Middle School- Leadership
- 200 Total Participants in all focus groups
- Survey
- 4 Findings presentations
- Visioning Workshop



# Survey

## Research Methods

### 1 = Statistically Valid (Invitation Survey)

Postcards were mailed to every residential address in Los Alamos County, with instructions to complete online through password protected website (1 response per household). Paper surveys and postage-paid return envelopes were also available upon request at libraries and senior centers in LA and WR.



787 Invitation surveys completed  
+/- 3.4% Margin of Error

### 2 = Open Link Survey

Later, the online survey was made available to all LAC CSD stakeholders, including non-county residents (e.g., commuters, residents of nearby communities)




311 Open Link surveys completed



9,189 Postcards Mailed  
(8,833 delivered)


1,098  
Total  
Surveys

2022 Data Source	Qualitative Data											Quantitative Data		
 <p><b>Key Issue - Rating Scale</b></p> <p>a - priority b - opportunity to improve c - minor or future issue</p> <p>blank means the issue didn't come up or wasn't addressed</p>	Comp Plan	2021 Strategic Leadership Plan	2018 Tourism Strategic Plan	2019 Economic Vitality Strategic Plan	Open space management Plan	2017 Bicycle Transportation Plan	Consultant Team	Staff Input	Public Input	Stakeholder Input	Leadership	Community Survey	LAC Data	Facility Assessment/LOS
	<b>Organizational</b>													
Improve and increase partner agency relationships	a	a	a	a		a	a	a	a	a	a	a	a	
Need better marketing and communication of activities		a	a	a			a	a	a	a	a	a	a	
Attract tourism & outdoor recreational opportunities			a	a	a		a	a	a	a	a	a	a	
Increase community-wide inclusivity			a				a	a	a	a	a	a	a	
Website is not current or usable for patrons							a	a	a	a	a	a	a	
WiFi in all parks and facilities							a	a	a	a	a	a	a	a
Pursue grant opportunities							a	a	a	a	a	a	a	
Need better wayfinding signage and maps			a				a		a	a	b	b	b	a
Upgrade an increase volunteer program							a	b	a	a			b	

Page 1




## Key Issues and Sources

2022 Data Source	Qualitative Data											Quantitative Data		
 <p data-bbox="254 483 510 521">LOS ALAMOS</p> <p data-bbox="743 407 1108 444">Key Issue - Rating Scale</p> <p data-bbox="989 483 1108 509">a - priority</p> <p data-bbox="795 516 1108 542">b - opportunity to improve</p> <p data-bbox="821 548 1108 574">c - minor or future issue</p> <p data-bbox="459 581 1108 607">blank means the issue didn't come up or wasn't addressed</p>	Comp Plan	2021 Strategic Leadership Plan	2018 Tourism Strategic Plan	2019 Economic Vitality Strategic Plan	Open space management Plan	2017 Bicycle Transportation Plan	Consultant Team	Staff Input	Public Input	Stakeholder Input	Leadership	Community Survey	LAC Data	Facility Assessment/LOS
	<b>Programs and Service Delivery / Integration</b>													
Attract tourism, outdoor recreational, nature education, and stewardship opportunities	a	a	a	a	a		a	a	a	a	a	a	a	
Increase Cultural programs and services		a	a	a			a	a	a	a	a	a	a	
Need more programming for families, youth, tweens, teens			a	a			a	a	a	a	a	a	a	
Integration of Health, Wellness, and Social Services programs for all ages		a					a	a	a	a	a	a	a	
Increase mental and physical health services for youth, tweens, teens, families		a					a	a	a	a	a	a	a	
Increase programs in wellness/fitness, cultural, special needs			a				a	a	a	a	a	a	a	
Increase number of special events			a	a			a		a	a	a	a	b	
Expand operational hours for working public			a				b	b	b	b		b	a	
Increase number of child care opportunities							b	b	a	a	b			



## Key Issues and Sources

2022 Data Source	Qualitative Data											Quantitative Data		
 <p><b>Key Issue - Rating Scale</b></p> <p>a - priority b - opportunity to improve c - minor or future issue</p> <p>blank means the issue didn't come up or wasn't addressed</p>	Comp Plan	2021 Strategic Leadership Plan	2018 Tourism Strategic Plan	2019 Economic Vitality Strategic Plan	Open space management Plan	2017 Bicycle Transportation Plan	Consultant Team	Staff Input	Public Input	Stakeholder Input	Leadership	Community Survey	LAC Data	Facility Assessment/LOS
<b>Facilities and Amenities</b>														
Improve low scoring amenities	a	a	a	a		a	a	a	a	a	a	a	a	a
Maintain and improve existing facilities	a	a	a	a		a	a	a	a	a	a	a	a	a
Upgrade outdated amenities that do not function well	a	a	a	a		a	a	a	a	a	a	a	a	a
Additional trails / bike paths / connectivity	a		a	a	a	a	a	a	a	a	a	a	a	a
Continue to add/improve current projects and future facilities	a	a	a	a		a	a	a	a	a	a	a	a	a
Preserve open space, historical, cultural resources	a	a	a	a	a		a	a	a	a	a	a	a	a
Deferred maintenance		a	a				a	a	a	a	a	b	a	a
Trail signage and maps			a		a	a	a	a	a	a	b		a	a
Increase ADA accessibility at all facilities							a	a	a	a	a	a	a	a
Improve restroom availability & maintenance in parks and trailheads			a				b	b	a	a	b	a	a	b



## Key Issues and Sources

# Goals

## Goal 1

- Improve Organizational Reach and Impact

## Goal 2

- Improve Programs and Service Delivery

## Goal 3

- Improve Facilities and Amenities





## Objectives for Goal 1 - Improve Organizational Reach and Impact

- 1.1 Improve and increase partner agency relationships
- 1.2 Enhance marketing and communication of activities
- 1.3 Attract tourism and outdoor recreational opportunities
- 1.4 Increase community-wide inclusivity
- 1.5 Keep technology up to date
- 1.6 Pursue grant opportunities
- 1.7 Improve wayfinding signage and maps
- 1.8 Upgrade and increase volunteer program



## Objectives for Goal 2 - Improve Programs and Service Delivery

- 2.1 Attract tourism, outdoor recreation, nature education, and stewardship opportunities
- 2.2 Increase cultural programs and services
- 2.3 Add more programming for families, youth, tweens, and teens
- 2.4 Integration of health, wellness, and social services programs for all ages
- 2.5 Integration of mental and physical health services for youth, tweens, teens, and families
- 2.6 Increase programs in wellness/fitness, cultural, and special needs
- 2.7 Increase the number of special events
- 2.8 Expand operational hours for the working public
- 2.9 Increase the number of childcare opportunities



---

## Objectives for Goal 3 - Improve Facilities and Amenities

- 3.1 Improve low scoring amenities
- 3.2 Maintain and improve existing facilities
  - Continue to add and improve current projects and future facilities
- 3.3 Upgrade outdated amenities that do not function well
- 3.4 Install additional trails /bike paths / connectivity
- 3.5 Preserve open space, historical, cultural resources
- 3.6 Increase ADA accessibility at all facilities
- 3.7 Improve restroom availability and maintenance in parks and trailheads



## Recommendations

### Goals, Objectives, Action Steps

- Focus on maintaining, sustaining, and improving Los Alamos County parks, facilities, activities, services, open space, and trails.
- All cost estimates are in 2023 figures where applicable. Most costs are dependent on the extent of the enhancements and improvements determined or known at this time.
- labeled TBD (To Be Determined) as there is no way to list a cost without knowing a lot more specific information about what is being built.
- The timeframe to complete is designated as:
  - Short-term (up to 3 years)
  - Mid-term (4-6 years)
  - Long-term (7-10 years)
  - Ongoing (length of the plan and beyond)



Goal 1: Improve Organizational Reach and Impact			
Objective 1.1: <i>Improve and increase partner agency relationships</i>			
Actions	Capital Cost Estimate	Operational Budget Impact	Timeframe to Complete
1.1a Continue work with Health Council to establish a Community Health Strategic Plan with assistance from medical community and mental health community		Staff Time	Short Term
1.1b Continue to evaluate programs and services provided with social service agencies		Staff Time	Ongoing
1.1c Continue to invest in partnerships with the National Park Services and Bandelier		Staff Time	Ongoing
1.1d Coordinate with the three National Parks, Pajarito Mountain owners and operators, and others to develop/improve cultural and recreation assets, infrastructure, customer experience, and marketing to increase tourism visits and overnight stays.		Staff Time	Ongoing
1.1e Potential partnership with NFS development of the Valles Caldera bike packing trail.		Staff Time	Long Term
1.1f Potential partnership of the NPS development of the Bandelier Multi-Use Trail Plan long term		Staff Time	Long Term

Objective 1.2: <i>Enhance marketing and communication of activities</i>			
1.2a Annual update of Marketing Plan		Staff Time	Ongoing
1.2b Update website and social media regularly		Staff Time	Ongoing
1.2c Publish Activity Guide in multiple media formats		Staff Time	Short Term
1.2d Produce effective and centralized marketing to engage the community in library events and services and to increase awareness that the library is an essential resource for individuals and the community		Staff Time	Ongoing
1.2e Continue to evaluate and look for other venues and media to dispense information to the community		Staff Time	Ongoing
Objective 1.3: <i>Attract tourism &amp; outdoor recreational opportunities</i>			
1.3a Continue to Work with PEEC to develop local films about nature, outdoor recreation, and history to show at the Planetarium.		Staff Time	Ongoing
1.3b Explore additional Festivals and events as catalyst for tourism		Staff Time Event Supplies	Short Term
1.3c Add a multi-use event space that supports 300 people and accommodates business meetings, community events and destination event space		N/A	Mid Term

1.3d Expand recreational offerings that attract visitors and improve community experience		Staff Time	Ongoing
1.3e Create a promotional video to showcase outdoor recreation, history and science activities and events in Los Alamos		Staff Time Production Cost Airtime	Short Term
1.3f Continue to provide specific marketing to visitors at the three National Parks to showcase the primary outdoor recreation, history, and science attractions in Los Alamos, as well as hospitality services		Staff Time	Short Term
1.3g Implement County plans for extensions, upgrades, maintenance, and new trails that benefit visitors and residents. Increase funding and staffing to address trail maintenance and improvements		Additional Maintenance Staff \$45,000 - \$90,000	Ongoing
1.3h Through libraries, provide information on Los Alamos County activities and amenities		Staff Time	Ongoing
Objective 1.4: <i>Increase community-wide inclusivity</i>			
1.4a Reach out to all partner agencies to collaborate on creating a one-stop-shop for information on all parks, recreation, libraries, cultural, and social services and activities for all Los Alamos and White Rock residents and visitors		Staff Time	Mid Term

1.4b Offer innovative and diverse programming, services and resources for youth, families, and adults that meet their evolving needs (to be delivered in the library or where the target market resides)		Staff Time Instructors	Short Term
1.4c Keep library collection up to date; diverse in subjects, formats, and experiences; responsive to community needs; and attractive			Ongoing
1.4d Monitor, track and evaluate the methods and trends in how library media is used by the community, i.e. digital books and non-traditional platforms		Staff Time	Ongoing
1.4e Attract and retain qualified and diverse, paid and volunteer staff for all services and activities.		Staff Time	Ongoing
Objective 1.5: <i>Keep technology up to date</i>			
1.5a Continue to upgrade and maintain CSD pages on the LAC website		Staff Time Potential additional marketing position \$40,000	Short Term
1.5b Consider Wi-Fi in all parks and facilities with the County Broadband project		N/A	Mid Term
1.5c Keep technology up to date for the efficiency and convenience of patrons and staff and provide both mainstream and emerging technologies to community members that promote equity and address the digital divide		Staff Time	Ongoing



1.5d Provide a safe, comfortable, accessible space that meets the technological and physical demands of a 21st century library		N/A	Long Term
1.5e Provide technology access to visitors		N/A	Ongoing
Objective 1.6: <i>Pursue grant opportunities</i>			
1.6a Contract with a dedicate grant writer to research & submit grants		\$30,000	Short Term
1.6b Acquire stable, broad-based, financial, and non-financial resources to support the programs and growth		Staff Time	Ongoing
Objective 1.7: <i>Improve wayfinding signage and maps</i>			
1.7a Improve directional/wayfinding signage/maps to facilities on roadways & within parks		Staff Time	Ongoing
1.7b Updated map of open space and trails to promote the use by residents in a variety platforms		Staff Time	Ongoing
1.7c Continue to improve visitor maps to highlight trails that best serve visitors and provide connections to attractions and add information about the trails app		Staff Time	Ongoing
Objective 1.8: <i>Upgrade an increase volunteer program</i>			

1.8a Develop a plan to attract and retain qualified and diverse volunteer staff for all services and activities		Staff Time	Ongoing
Goal 2: Improve Programs and Service Delivery			
Objective 2.1: <i>Attract tourism, outdoor recreational, nature education, and stewardship opportunities</i>			
Actions	Capital Cost Estimate	Operational Budget Impact	Timeframe to Complete
2.1a Focus on marketing outdoor recreation, history, and science as the three core destination and tourism aspects of Los Alamos		Staff Time	Ongoing
2.1b Enhance outdoor recreation events and programming for the community		Staff Time	Short Term
2.1c Add a multi-use event space that supports 300 people and accommodates business meetings, community events and destination event space		N/A	Mid Term
2.1d Expand outdoor recreational offerings for diverse users that attract visitors and improve experiences for trails, including trail expansion, trail condition, and improvements		Staff Time	Short Term
2.1e Renovate and utilize sports fields as economic drivers and athletic-based tourism as well as improved experiences for local users		Staff Time	Mid Term

2.1f Develop partnerships with other county departments and other community organizations to build mutually beneficial connections, leverage resources and increase collaboration and coordination to meet identified community needs		Staff Time	Mid Term
Objective 2.2: <i>Increase Cultural programs and services</i>			
2.2a Add cultural and multicultural educational and recreational activities including the senior center, indigent populations, digital citizenships, etc.		Staff Time	Ongoing
2.2b Engage with the community and provide programming at a variety of community locations		Staff Time Instructors	Short Term
2.2c Continue supporting Los Alamos Creative Cultural District and Art in Public Places		Staff Time	Ongoing
Objective 2.3: <i>Add more programming for families, youth, tweens, teens</i>			
2.3a Continue to expand program opportunities for teens, tweens, families, youth in all locations including after school programs, life skill programs, technology programs, etc.		Staff Time Instructors	Ongoing
2.3b Partner with the schools, Teen Center, Youth Activity Center and other organizations to provide afterschool activities, homework, and online learning support		Staff Time	Short Term
2.3c Offer innovative and diverse programming, services, and resources for youth based on trends and non-traditional activities		Staff Time Instructors	Short Term

2.3d Construction of the Los Alamos Teen Center	\$5,000,000	Potential Additional Staff \$30,000	Mid Term
Objective 2.4: <i>Integration of Health, Wellness, and Social Services programs for all ages</i>			
2.4a Increase and improve partnerships for knowledge sharing of where/how to receive social services. Train staff. Disseminate accurate and appropriate information.		Staff Time	Ongoing
2.4b Address Los Alamos' silent but sizeable 'Near Poor' Population through partnerships with community agencies and addressing issues of equity and the digital divide		Staff Time	Mid Term
2.4c Embed librarians in the community and organizations outside of the library walls		Staff Time	Mid Term
Objective 2.5: <i>Integration of mental and physical health services for youth, tweens, teens, families</i>			
2.5a Address mental health issues related to stress and anxiety by developing partnerships with Social Services and other organizations		Staff Time	Ongoing
2.5b Assist with increasing awareness of available services to all needs and all ages		Staff Time	Ongoing
2.5c Integrate mental and physical health services throughout the CSD programs and offerings to include community partners.		N/A	Ongoing
Objective 2.6: <i>Increase programs in wellness/fitness, cultural, special needs</i>			

2.6a Expand programs in wellness/fitness, cultural, special needs, etc.		Staff Time Instructors	Ongoing
2.6b Utilize nature education and stewardship opportunities to preserve and protect historic and cultural resources		Staff Time	Ongoing
2.6c Offer innovative and diverse programming, services and resources for youth, families, and adults that meet their evolving needs; to be delivered where they are.		Staff Time Instructors	Short Term
2.6d Explore opportunities to create and expand activity participation (indoor and outdoor recreation facilities).		Staff Time	Long Term
Objective 2.7: <i>Increase the number of special events</i>			
2.7a Expand community special event opportunities and increase partnerships		Staff Time Event Supplies	Short Term
2.7b Explore hosting festivals and special events		Staff Time Event Supplies	Short Term
Objective 2.8: <i>Expand operational hours for working public</i>			
2.8a Include more evening, weekend, and after school programs		Staff Time Instructors	Short Term
2.9b Enhance and expand diverse and inclusive recreation opportunities of residents and visitors		Staff Time Instructors	Ongoing

2.9c Provide a safe, comfortable, accessible space that meets the technological and physical demands of a 21st century library		Staff Time	Long Term
Objective 2.10: <i>Increase the number of childcare opportunities</i>			
2.10a Assist with increasing awareness of available childcare options		Staff Time	Ongoing

Goal 3: Improve Facilities and Amenities				
Objective 3.1: Improve low scoring amenities				
Actions	Capital Cost Estimate	Operational Budget Impact	Timeframe to Complete	Comments
<b>3.1a 37th Street Playlot:</b>			Mid Term	
Identify the trail access point formally – signage	\$25,000			<i>Includes a kiosk and a directional signage</i>
Consider a plaza area to put the picnic table	\$3,000			<i>Includes a 300 SF plaza</i>
Address ADA accessibility	TBD			<i>Need to access slope</i>
Consider upgrades to the low scoring playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
<b>Total Cost</b>	<b>\$78,000+</b>			

<b>3.1b Camp May:</b> Conduct a Facility Master Plan to address low scoring components.			Short Term	
Facility Master Plan	\$50,000			<i>Includes planning and conceptual design of a master plan</i>
Shelter	\$25,000			<i>Includes a 25'x25' small shelter</i>
Trailhead	\$33,400			<i>Includes a kiosk, directional sign, site ID sign, bench, trash receptacle, and dog waste station</i>
Natural Area	TBD			
Camping Upgrades, including RV Camping	TBD			
Event Space/Outdoor Classroom.	TBD			
<b>Total Cost</b>	<b>\$108,400+</b>			
<b>3.1c Canyon Road Tennis Courts:</b>			Mid Term	
Wall ball court	TBD			
Replace benches at tennis court	\$8,000			<i>Includes 8 new benches (\$2000/each)</i>
General maintenance on wood Wall and fencing fabric	TBD			
<b>Total Cost</b>	<b>\$8,000+</b>			
<b>3.1d Community Soccer Field:</b>			Mid Term	
Upgrades to playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>

Replacing climbing structure	\$15,000			<i>Includes new climbing wall</i>
<b>Total Cost</b>	<b>\$65,000</b>			
<b>3.1e Grand Canyon Playlot:</b>			Mid Term	
Finish the sidewalk at the east end by the playground	\$9,500			<i>Includes a 5 ft' sidewalk of standard grey concrete to connect to the roundabout (\$10/SF)</i>
Accessible route to the playground.	\$4,000			<i>Includes 2 accessible ramps</i>
Install playground ADA access and accessible surfacing	\$2,625			<i>Includes 75 yards of engineered wood mulch, 12" deep (\$35/CY)</i>
Consider upgrades to the small shelter	TBD			
Directional signage for trail	\$5,000			
Site ID signage	\$5,000			
Kiosk with trail map	\$20,000			
Add another dog station at the east end	\$400			
<b>Total Cost</b>	<b>\$46,525+</b>			
<b>3.1f Jeffrey Playlot:</b>			Mid Term	
Directional signage	\$5,000			
Site ID signage	\$5,000			
Upgrade the park playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
<b>Total Cost</b>	<b>\$60,000</b>			



<b>3.1g Loma Linda Park:</b>			Long Term	
Consider site specific master plan for this site	\$20,000			<i>Includes planning and conceptual design of a master plan</i>
Consider upgrades to the playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Site ID signage	\$5,000			
Directional signage	\$5,000			
Kiosk	\$20,000			
<b>Total Cost</b>	<b>100,000</b>			
<b>3.1h Mountain Meadow Park:</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Site ID signage	\$5,000			
Upgrade picnic tables to a county standard.	\$10,500			<i>Includes 3 new tables and seating (\$3,500/each)</i>
Upgrade playground and spring riders	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Secondary Trailhead	\$11,400			<i>Includes directional sign, site ID sign, trash receptacle, dog waste station</i>
<b>Total Cost</b>	<b>\$88,300+</b>			

<b>3.1i North Mesa Park</b>			Long Term	
Move restroom closer to playground	\$200,000			<i>Includes new restrooms (building, two toilets, and soil prep) and utilities</i>
Standalone pickleball courts	\$200,000			<i>Includes 4 courts (\$50,000/court)</i>
Formalize and upgrade mud volleyball courts	\$39,000			<i>Includes 3 sand base volleyball fields (\$13,000/each)</i>
Upgrades to the loop walk surfacing	\$12,000			<i>includes crusher fine soft surface trail (\$6/SF)</i>
Convert Jim Flint Field to synthetic turf	\$2.2 Mil			<i>Includes conversion of 110,000 SF to synthetic turf (\$20/SF)</i>
Reimagine or rebuild the bike park	TBD			
<b>Total Cost</b>	<b>\$2.65 Mil+</b>			
<b>3.1j North Mesa Sports Complex</b>			Short Term	
Convert Varsity Baseball Field to synthetic turf	\$2.9 Mil			<i>Includes the conversion of 145,000 SF (\$20/SF)</i>
Address ADA access throughout the complex	TBD			
Consider upgrades to all diamond fields	TBD			
Upgrade bleachers	\$144,000			<i>Includes 8 new bleacher, \$18,000/each (5 row-27' length)</i>
Improve dugouts	\$210,000			<i>Includes 12 new dugout and bench, \$17,500/each</i>
Improve the concession stand or convert to food truck pad	TBD			

Improve the screening at the Maintenance yard	\$11,250			<i>Includes the addition of privacy slats (\$9/LF)</i>
<b>Total Cost</b>	<b>\$3.28 Mil+</b>			
<b>3.1k Orange Street Playlot short term</b>			Short Term	
Improve design and ambience	TBD			
Consider playground upgrades	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Address ADA access	\$13,000			<i>Includes 220 ft (\$10/SF) accessible route and accessible ramp</i>
Add a dog station	\$400			
Directional signage	\$5,000			
Site ID signage	\$5,000			
<b>Total Cost</b>	<b>\$73,800+</b>			
<b>3.1I Overlook Complex</b>			Mid Term	
Consider converting Dara Jones soccer field to synthetic turf because of condition	\$2.4 Mil			<i>includes conversion of 120,000 SF to synthetic turf (\$20/SF)</i>
Consider converting some of the other fields to synthetic fields	TBD			
Improve ADA access throughout the park	TBD			
Site ID signage	\$5,000			
Directional signage	\$25,000			<i>Includes 5 direction signs</i>

Kiosk	\$20,000			
Consider shelter upgrades and deferred maintenance	TBD			
Trailhead	\$33,400			<i>Includes kiosk, directional sign, site ID sign, bench, trash receptacle, and dog waste station</i>
<b>Total Cost</b>	<b>\$2.56 Mil+</b>			
<b>3.1m Pine Street Playlot</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Improve trail access point and trail	TBD			
Site ID signage	\$5,000			
Directional signage	\$5,000			
Improve or replace basketball court	\$47,500			<i>Includes new basketball court, 1,750 SF x \$10/SF</i>
Add accessible route	TBD			
Consider more tables and seating	\$10,500			<i>Include 3 tables and seating \$3,500/each</i>
<b>Total Cost</b>	<b>\$78,500+</b>			
<b>3.1n Piñon Park</b>			Short Term	
Site ID signage	\$15,000			<i>Includes 3 site ID signs</i>
Directional signage	\$30,000			<i>Includes 6 directional signs</i>
Kiosk	\$15,000			<i>Includes 3 kiosks with interpretive signage and site maps</i>
Pathway upgrades needed	TBD			

Improve ADA access throughout	TBD			
Fix washouts at basketball	TBD			
Install Plastic curbing at playground.	\$3,225			<i>Includes 215 ft., \$15/LF</i>
Improve the skate park – list of 1's	TBD			<i>(\$50/SF)</i>
Improve the playground – list of 1's	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Add small Community Center	TBD			
<b>Total Cost</b>	<b>\$113,225+</b>			
<b>3.1o Ridgeway Playlot</b>			Short Term	
Consider name change to Ridgeway Playlot for system consistency	NA			
Improve the playground – list of 1's	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Access road and parking need paved	\$8,000			<i>Includes 3,500 SF of paved road and parking area (15.5/SF)</i>
Paths need updates	\$54,250			<i>Includes a 5 ft. accessible path</i>
Replace or remove old basketball court	\$47,500			<i>Includes new basketball court, 1,750 SF x \$10/SF</i>
Directional signage	\$10,000			<i>Includes 2 directional signs</i>
Site ID signage	\$10,000			<i>Includes 2 site ID signs</i>
Add trailhead features				
<b>Total Cost</b>	<b>\$179,750</b>			

<b>3.1p San Ildefonso Playlot</b>			Mid Term	
Improve the playground – list of 1's	TBD			<i>This playground looks to be in good shape. We could potentially replace equipment, but it does not seem to warrant a total replacement.</i>
Improve safety surfacing to meet ADA access	TBD			
Add tables and seating	\$14,000			<i>Includes 4 tables and seating (\$3500/each)</i>
Add shade	\$25,000			<i>Medium sized shade structure (25'x25')</i>
<b>Total Cost</b>	<b>\$64,000+</b>			
<b>3.1q Urban Park</b>			Mid Term	
Improve the playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Improve safety surfacing to meet ADA access	TBD			
Add tables and seating	\$21,000			<i>Includes 6 tables and seating (\$3500/each)</i>
Add shade	\$25,000			<i>Medium sized shade structure (25'x25')</i>
Improve the wall ball court or remove	TBD			
Consider improvements to basketball court surfacing	\$47,500			<i>Includes new basketball court, 1,750 SF x \$10/SF</i>
Improve the volleyball court	\$13,000			<i>Includes 1 sand base volleyball fields (\$13,000/each)</i>
<b>Total Cost</b>	<b>\$169,500+</b>			

<b>3.1r Walnut Street Playlot</b>			Mid Term	
Improve the playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Add tables and seating	\$7,000			<i>Includes 2 tables and seating (\$3500/each)</i>
Add shade	\$25,000			<i>Medium sized shade structure (25'x25')</i>
Site ID signage	\$25,000			<i>Includes 1 site ID signs</i>
<b>Total Cost</b>	<b>\$107,000</b>			
<b>3.1s Western Area Park</b>			Long Term	
Improve the playground	\$50,000			<i>Includes new equipment, purchase and installation, surfacing, and edging - per structure (approx. 20x20 400SF)</i>
Add tables and seating	\$14,000			<i>Includes 4 tables and seating (\$3500/each)</i>
Add shade	\$25,000			<i>Medium sized shade structure (25'x25')</i>
Trash Receptacle	\$4,000			<i>Includes 4 trash receptacle (\$1,000/each)</i>
Dog waste station	\$800			<i>Includes 2 dog waste stations</i>
Directional signage	\$10,000			<i>Includes 2 directional signs</i>
Site ID signage	\$10,000			<i>Includes 2 site ID signs</i>
Improve basketball court	\$47,500			<i>Includes new basketball court, 1,750 SF x \$10/SF</i>
Complete the loop walk	\$9,250			<i>Includes 5ft. Loop walk connection</i>
<b>Total Cost</b>	<b>\$179,800</b>			
<b>Objective 3.2:</b>				
<i>Maintain and improve existing facilities / Continue to add and improve current projects and future facilities</i>				

<b>3.2a</b> Update Trails and Open Space Master Plan			Short Term	<i>Establish inventory, user types, official trails, maintenance standrds, etc.</i>
<b>Total Cost</b>	<b>\$45,000</b>			
<b>3.2b</b> <b>Barranca Mesa Park</b>			Short Term	
Replace net at one tennis court	TBD		Staff Time	
Make improvements to the shuffleboard court or remove	TBD			
<b>Total Cost</b>	<b>\$Minimal</b>			
<b>3.2c</b> <b>Canyon Rim Trail (East End)</b>			Long Term	
Consider a passive node or overlook to get people off the trail while looking out into the canyon	TBD			
<b>Total Cost</b>	<b>\$0+</b>			
<b>3.2d</b> <b>East Park</b>			Short Term	
Fill the playground, swings, and climbing structure areas with engineered wood fiber	\$14,000			<i>Includes 400 yards of engineered wood mulch, 12" deep (\$35/CY)</i>
Provide accessible route to the swings or a small climbing structure	TBD			<i>(\$10/F)</i>



Provide access ramp into the second playground	\$2,000			<i>Includes accessible ramp</i>
Resurface basketball court	\$4,600			<i>Includes 460 SF of resurfacing (does not include removal of existing)</i>
Provide general maintenance to miniature golf, replace edge pavers, and provide general cleanup	TBD			
<b>Total Cost</b>	<b>\$20,600+</b>			
<b>3.2e Guaje Pine Cemetery</b>			Long Term	
Directional signage	\$5,000			<i>Includes 1 directional signs</i>
Site ID signage	\$5,000			<i>Includes 1 site ID signs</i>
<b>Total Cost</b>	<b>\$10,000</b>			
<b>3.2f Los Pueblos Park</b>			Mid Term	
Consider site specific master plan for this site	\$20,000			<i>Includes planning and conceptual design of a master plan</i>
<b>Total Cost</b>	<b>\$20,000</b>			
<b>3.2g Main Gate Park</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Add tables and seating	\$14,000			<i>Includes 4 tables and seating (\$3500/each)</i>

Add grills	\$ 1,500			<i>Includes 2 grills (\$750/each)</i>
<b>Total Cost</b>	<b>\$17,000+</b>			
<b>3.2h Myrtle Street Pickleball Courts</b>			Short Term	
Consider site improvements to improve design and ambiance	TBD			
Consider stand alone pickleball courts	\$200,000			<i>Includes 4 courts (\$50,000/court)</i>
<b>Total Cost</b>	<b>\$400,000+</b>			
<b>3.2i Myrtle Street Green</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Consider completing the loop walk	\$41,000			<i>Includes a 820 ft. 5 ft. sidewalk</i>
Add additional components such as fitness equipment to increase service	\$31,000			<i>Includes monkey bars and 2 other stand alone exercise elements</i>
<b>Total Cost</b>	<b>\$41,000+</b>			
<b>3.2j Nina Marsh Tennis Court</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Directional signage	\$10,000			<i>Includes 2 directional signs</i>

Site ID signage	\$5,000			<i>Includes 1 site ID signs</i>
Add tables and seating	\$14,000			<i>Includes 4 tables and seating (\$3500/each)</i>
<b>Total Cost</b>	<b>\$29,000+</b>			
<b>3.2k North Mesa Stables</b>			Ongoing	
Develop a Mesa Park Area Master Plan	\$30,000			<i>This is the undeveloped area south of the stables</i>
Consider plantings or screening wall to improve outside appearance of the facility	TBD			
Improve equestrian trail access	TBD			
Address ADA access throughout the complex	TBD			
<b>Total Cost</b>	<b>\$30,000+</b>			
<b>3.2l Oppenheimer Green</b>			Long Term	
Consider site improvements to improve design and ambiance	TBD			
Add tables and seating	\$14,000			<i>Includes 4 tables and seating (\$3500/each)</i>
Consider adding small components to increase service in area	TBD			
<b>Total Cost</b>	<b>\$14,000+</b>			

<b>3.2i</b> Create a Library Outdoor Classroom	TBD		Mid Term	<i>A place for the community to gather outdoors in a natural setting for community programs, lectures, nature/environmental education, and social events</i>
---	-----	--	----------	--

Objective 3.3: <i>Upgrade outdated amenities that do not function well</i>			
Actions	Capital Cost Estimate	Operational Budget Impact	Timeframe to Complete
3.3a Develop a standard for picnic tables		Staff Time	Short Term
3.3b Develop a standard for playground surfacing and playground curbing		Staff Time	Short Term
3.3c Develop a standard for pathways and trails within parks.		Staff Time	Short Term
3.3d Address parking lots that are in poor condition		N/A	Mid Term
3.3e Improve turf/grass conditions across system		N/A	Mid Term
Objective 3.4: <i>Install additional trails / bike paths / connectivity</i>			
3.4a Formally distinguish the difference between trailheads and trail access points		Staff Time	Mid Term
3.4b Update and reprint trail map signage		Staff Time	Short Term

<p>3.4c Improve deficient trail and trailhead features identified in the Los Alamos County Trailhead Assessment</p>		N/A	Ongoing
<p>3.5d Implement County plans for extensions, upgrades, maintenance, and new trails that benefit visitors and residents. Increase funding and staffing to address trail maintenance and improvements.</p>		<p>Staff Time Potential New Maintenance Position \$40,000</p>	Ongoing
<p>3.4e Implement recommendations from Bicycle Transportation Plan:  - Making connections to recreational trails, recreation centers short term  - Urban Bike Park/High Priority Corridor  - Extension of the Canyon Rim Trail Phase 3  - Extension of Canada del Buey Multi-use trail to Overlook Park  - Enhanced neighborhood connections  - Trail improvements from Piedra Loop to Sherwood Blvd  - White Rock Canyon Rim Trail improvements  - Overlook Park Multi-use trail improvements and connections  - Additional trail crossings at designated locations</p>		N/A	Ongoing
<p>3.4f - Explore potential partnership with NPS for development of the Bandelier Multi-Use Trail Plan</p>		Staff Time	Long Term
<p>Objective 3.5: <i>Preserve open space, historical, cultural resources</i></p>			
<p>3.5a Continue to review the County Development Code and the intersection of off-street facilities, trails, and park paths</p>		Staff Time	Ongoing

3.5b Maintain the use of trails as the main resource for residents and visitors to access most open space lands		Staff Time	Short Term
3.5c Improve or enhance vistas, some of which are or may be located within existing parks or properties.		N/A	Mid Term
3.5d Enhance trails and open space to meet the needs of the community and visitors		N/A	Ongoing
3.5e Prioritize trail access, diverse uses, and connectivity		N/A	Short Term
3.5f Expansion of the Canyon Rim Trail as a paved multi-use trail had wide support including a similar type of experience desired in White Rock		N/A	Ongoing
3.5g Pave Canada del Buey trail		N/A	Mid Term
3.5h Implement County plans for extensions, upgrades, maintenance, and new trails that benefit visitors and residents. Increase funding and staffing to address trail maintenance and improvements		Staff Time	Ongoing
Objective 3.6: <i>Increase ADA accessibility at all facilities</i>			
3.6a Implement Phases I, II, III of the ADA Accessibility Transition Plan	\$650,000 / Year	Staff Time	Ongoing

<p>3.6b  Address ADA improvements identified at the following locations:</p> <ul style="list-style-type: none"> <li>- 37th Street Playlot</li> <li>- Nina Marsh Tennis Court</li> <li>- Canyon Rim Trail (West End)</li> <li>- Grand Canyon Playlot</li> <li>- Loma Linda Park</li> <li>- North Mesa Sports Complex</li> <li>- North Mesa Stables</li> <li>- Orange Street Playlot</li> <li>- Overlook Complex</li> <li>- Pine Street Playlot</li> <li>- Piñon Park</li> <li>- Rover Park</li> <li>- San Ildefonso Playlot</li> <li>- Urban Park</li> </ul>		Staff Time	Ongoing
<p>Objective 3.7:  <i>Improve restroom availability &amp; maintenance in parks and trailhead</i></p>			
<p>3.7a  Add restrooms, keep open longer, elevate cleaning standards</p>		N/A	Ongoing
<p>3.7b  Consider installing a restroom closer to playground at North Mesa Park</p>		N/A	Long Term

# Next Steps

Final Los Alamos County Community Services Integrated Master Plan  
– End of February





Thank you for your involvement!

Pat O'Toole, Manager, Project Manager  
Pat.Otoole@BerryDunn.com  
303-345-1804

